HOUSATONIC RESOURCES RECOVERY AUTHORITY

REGULAR MEETING MINUTES

Thursday, January 11, 2018, 10:30 a.m. Room 133, Brookfield Town Hall 100 Pocono Rd, Brookfield, CT 06804

Members or Alternates Present		Others Present:
Bethel, Matthew Knickerbocker	8	Jodi Barnell
Brookfield, Steve Dunn	7	Pat Del Monaco
Danbury, Joel Urice	36	Bob McNamara
New Fairfield, Susan Chapman	6	Robert Metzler, HRRA Legal Counsel
New Milford, Pete Bass	12	Kevin Nolan, Winters Bros.
Newtown, Herbert Rosenthal	12	Dan Rosenthal
Redding, Jeff Hansen	4	Ken Vallera, All American Waste
Ridgefield, Rudolph Marconi	11	Brookfield, Sheldon Conn
Sherman, Don Lowe	2	Newtown, Fred Hurley
	98	New Fairfield, Kim Hanson
Members Absent: Bridgewater, Kent		New Milford, Suzanne Von Holt
		Newtown, Fred Hurley
		Michael Galvin
		Joe Lucchetti

Call to Order:

The meeting was called to order by Chairman Marconi at 10:33 a.m. with a quorum of 98 votes present from 9 municipalities. He led everyone in the pledge of allegiance.

Public Comment:

There were no public comments.

Chairman and Members' Comments:

R. Marconi welcomed new members to the Authority and greeted new office hire, Tiffany Carlson. R. Marconi read a thank you note from Cheryl Reedy, past Assistant Director, for retirement event held 11/10/17. He also noted, Auditor, Glenn Nanavaty was unable to attend the meeting due to a personal emergency. The audit will not be presented at this meeting and will be postponed to the February 22^{nd} regular scheduled meeting.

Director's Report:

- J. Heaton-Jones highlighted the following items from her written report:
- MSW is running at 105% of the same time last year, which is an increase of 5446 tons. Recycling tonnage is running at 90% of the same time last year. J. Heaton-Jones discussed in detail the recycling tonnage decrease from 2016 to 2017. A detailed graph and spreadsheet (attachment A8) was presented to the Authority showing what each hauler brought into the HRRA system by month and year. There were 7 haulers that had a decrease in recycling from 2016 to 2017. It was pointed out that All American Waste had the most significant decrease of 1714 tons. Members asked the director to reach out to All American Waste to discuss how might they bring the

material back into the HRRA system. J. Heaton-Jones shared that she has reached out to All American Waste several times in the past few months to reconcile the agreement that AAW and HRRA had for 2016-17 FY that provided HRRA a \$5 per ton rebate for any material that took outside the region. That agreement expired June 30, 2017 and was not renewed. Members asked if the Director could obtain data from CT DEEP that would show how much material AAW has collected within the region and where it went. The director informed the Authority that she has reached out to CT DEEP for the data, however the person who collected data for the state is no longer with CT DEEP and she has not been replaced. In the mean time J. Heaton-Jones will continue to work with AAW and the state to get the information needed to resolve the issue of the missing tonnage and loss revenue.

- There were 13 public education programs conducted which comprised 9 schools, 38 classrooms, and 746 students.
- R. Bennett took a full-time position with Little Scientist in November. Her last day at HRRA was November 24th.
- HRRA offered several free Backyard Composting workshops throughout the region in October and November as part of the CT DEEP grant that was received last year. These workshops will continue in February and March 2018. HRRA purchased backyard composting containers for participants to purchase below retail cost. Going forward J. Heaton-Jones will offer these workshops out of the HRRA office cutting down on travel time and costs. New dates will be posted on HRRA website.
- HRRA also purchased recycling bins for classrooms as part of the CT DEEP grant. These bins will
 be distributed to schools in need and who have participated in the HRRA Recycling Education
 program. Bins available on first come, first serve basis. School Administration will need to fill out
 an application for the bins that ensure their commitment to recycling in their schools.
- Danbury HHW event took place on Saturday, November 4th. The Authority served 863 cars. The event cost \$44,695.44.
- J. Heaton-Jones encouraged members to attend the Connecticut Recycling Coalition Conference next Wednesday, January 17th at the Aqua Turf. HRRA members you will get a discounted rate.
- J. Heaton-Jones participated in Recycle CT's state-wide launch for a public outreach recycling campaign called "What's In? What's Out? in Hartford on November 15th, America Recycles Day. She spoke on behalf of municipalities. The purpose of this campaign is to have one set of rules state-wide so that it's easier to provide residents consistent and uniformed information they need to recycle more effectively. The Recycle CT Foundation worked closely with recycling coordinators in cities and towns throughout the state and the six MRF's that accept recycled material to create the universal list. Information about the changes to the recycling regulations can be found at www.recyclect.com. The website contains material that cities and towns can share with residents.
- Bob Hanna from the New Milford transfer station hosted a demonstration of the Trash Tracker.
 The machine is designed to help facilitate the acceptance of material. It weighs and accepts
 payments. Fred Hurley provided feedback on the presentation and how Trash Tracker would be
 helpful to transfer stations.
- The 11th annual Billboard Contest is underway. Templates are printed and ready for distribution to the schools. Please mark your calendars for the award ceremony on April 25th at 5:30pm at Union Savings Bank.

Administrative Approvals:

a) Minutes, September 28, 2017

Motion by S. Dunn, second by D. Lowe, to approve the minutes of the September 28, 2017 (attachment B). **Vote:** Abstentions – M. Knickerbocker, P. Bass, H. Rosenthal and J. Hansen. Remaining in favor. (62 yes votes.) S. Dunn identified an error in the September 28, 2017 minutes. S. Dunn pointed out that the draft minutes erroneously state to "transfer the account to a Vanguard high yield corporate VWEAX investment fund and he will work with H. Rosenthal in the decision-making process," however the minutes should be corrected to say "transfer from a Vanguard high-yield corporate VWEAX investment fund to a Vanguard low risk, category 1 or 2 high grade fund and he will work with H. Rosenthal in the decision-making process.

Minutes, October 10, 2017

Motion by J. Urice, seconded by S. Dunn, to approve the minutes of the October 10, 2017. **Vote:** Abstentions – M. Knickerbocker, P. Bass, H. Rosenthal and J. Hansen. Remaining in favor. (62 yes votes.)

b) Financial Statements:

Motion by M. Knickerbocker, second by S. Dunn, to approve the financial statements through December 31, 2017 (attachment C), as presented. Vote: All in favor. (98 yes votes.) During discussion of financials J. Heaton-Jones identified as of December 31, 2018, the Authority is overbudget on legal expenses. Discussion continued resulting in a Motion by H. Rosenthal, second by D. Lowe to transfer funds from Contingency \$20,000, Recycling Educator \$10,095.88, Salaries-Other \$3455.00 and Pension \$1947.75, to Professional Services – legal, to address the estimated shortfall of legal fees and therefor pay legal counsel the balance due of \$16,517.70. Vote: All in favor. (98 yes votes.) Further discussion from J. Heaton-Jones addressed that there is an estimated \$5000-\$7000 of legal work needed to complete the execution of the final agreement and municipal agreements with individual towns. R. Metzler also offered to assist in the legal counsel for the Super MRF and CT DEEP approval of the agreement. Members agreed that it was Winters Bros responsibility to provide legal counsel for the permitting of their facility.

Old Business:

a) Recycling Rebate Update:

J. Heaton-Jones reported the Memorandum of Understanding concerning the single stream recycling service agreement between HRRA and Winters Bros to reduce the recycling rebate from \$7.50 per ton to \$6.25 per ton and to increase the recycling tip fee from \$25.00 per ton to \$37.50 per ton expired on 1/10/18. J. Heaton-Jones spoke with Winters Bros. CEO John Decker prior to the meeting. J. Decker reported that market conditions are still impacting the company negatively and requested to extend the MOU to 90 days with a 30-day review on the 10^{th} of the month and would adjust prices accordingly depending upon market conditions. Discussion resulted in a **Motion** by J. Urice, second by P. Bass to extend the MOU to 60 days

with a plan to review conditions at the February 22nd HRRA meeting. **Vote:** All in favor. (98 yes votes.)

b) Household Hazardous Waste Days – Adding Permanent 3rd Date:

J. Heaton-Jones reviewed the data from the HHW event hosted in July 2017 in Brookfield attachment D. and recommended to authority to add a third HHW Day to the annual schedule. J. Heaton-Jones also recommended to the Authority having staff explore the feasibility of reciprocal agreements with neighboring towns outside the region to provide addition service to residents for the disposal of HHW throughout the year. **Motion** by J. Urice, second by M. Knickerbocker to add an additional HHW event to the annual HHW calendar and to be hosted by the Town of Brookfield, pending individual municipal budget approval. **Vote:** All in favor. (98 yes.)

New Business:

a) 2016-17 FY HRRA Audit:

Motion by H. Rosenthal, second by P. Bass to table the 2016-17 HRRA Audit to the February 22nd, 2018 HRRA meeting. **Vote:** All in favor. (98 yes votes.)

b) HRRA 2018 Legislative Agenda:

J. Heaton-Jones recommended that HRRA's legislative agenda focus on supporting Tire EPR, the reform of the Bottle Bill, exploring Packaging EPR and HHW EPR. J. Heaton-Jones reported details about the state task force that studied the methods of reducing consumer packaging and her concern regarding their recommendations to legislators. Much of the report issued from the task force she did not feel was in the best interest of Municipalities. J. Heaton-Jones offered to share a link to the report with members. **Motion** by J. Urice, second by M. Knickerbocker, to support the HRRA Staff to investigate the 2018 Legislative agenda recommended by the Director. **Vote:** All in favor. (98 yes votes.)

Regional Solid Waste and Recycling Agreement:

Presentation by R. Metzler, HRRA Legal Counsel covering key points of the final draft agreement between HRRA and Winters Bros.

The Negotiating Committee met with Winters. Bros and its Counsel 5 times in September, October, November and December and exchanged numerous drafts in preparation for those meetings.

- a. During the meetings, Winters Bros. negotiated in good faith and presented reasonable positions in the negotiations throughout.
- b. In October, the Winters met with Rudy Marconi to introduce John Decker, the new President of Winters Bros. and representative of a new group of investors that acquired a significant minority interest in Winters Bros.
- c. They explained that members of the Winters Family continue to own a majority of the equity and controlling interest in Winters Bros.
- d. A limited liability company was formed to be a holding company to hold all of the membership interests in Winters Bros., and the equity interests by the individuals and several private equity organizations are held in the holding company.

- 2. The agreement provides for basically the same MSW disposal and recycling processing services as current agreements; negotiated version very similar to the draft presented to the to the authority in executive session in August.
 - a. Difference from Wheelabrator Winters has no resources recovery facility
 - i. Winters must contract for full MSW requirements (Sec. 3.2);
 - ii. Agreement requires following DEEP "hierarchy" for disposal Contained in DEEP's Comprehensive Materials Management Strategy; (Sec. 3.3)
 - iii. RRF then landfill
 - iv. "Deemed Available" (Sec. 3.4)
 - 1. Price "commercially reasonable," price available to others
 - 2. Term (duration) reasonable
 - 3. Facility has capacity available
 - 4. Location transportation cost commercially reasonable.

3. TIP FEES

- a. MSW \$85 per ton, includes transfer and transportation to disposal site same as August draft
 - i. Escalation Difference Instead of escalation at 25% of CPI change, now \$1.00 per ton for years 2 thru 5, and \$1.50 per ton for years 6 thru 10 (Sec. 7.2(a)).
 - ii. NEW Additional Increases if existing taxes and gov't charges increase (Sec. 7.2(d)), and if diesel fuel costs increase above \$3.50 per gal.;
 - iii. Parties will negotiate in good faith to adjust financial terms if there are material changes to tonnage volumes (up or down) (Sec. 7.2(f)).
 - iv. The Potential 20% Tip Fee Discount for Collector "Pay as You Throw" was dropped. Winters agreed to use commercially reasonable efforts "to cooperate with HRRA to assist the Participating Municipalities to meet their statewide obligations, including recycling goals but will also cooperate with HRRA to encourage Collectors to adopt "Pay as You Throw."
- b. RECYCLING \$25 per ton Same as current arrangement, same as August draft
 - i. Adjusted by Winters based on markets, after consultation with HRRA (Sec 7.1(b) and Appendix E)
- c. "OTHER ACCEPTABLE WASTE" ("Construction & Demolition")
 - i. Winters Sets Tip Fee Rate not currently subject to HRRA
 - ii. Included only so HRRA and municipalities can keep track of and report tonnage

4. PROGRAM FEES

- a. MSW PROGRAM FEE \$2 per ton, (Sec. 1.14) same as August draft; Adjusted upward in increments of \$0.25 per Ton only if the Tip Fee is adjusted at the \$1.50 per Ton level in years 6 10. Different than August draft. Payment terms HRRA to be paid \$15,000 per calendar month true up against payment by Collectors on a quarterly basis.
- b. RECYCLING PROGRAM FEE \$5 per Ton (Sec. 9.1; Appendix C)
 - i. ADJUSTMENT different than August draft No adjustment for the first five years. Thereafter adjustment will be based on a formula designed to measure the average costs and revenues from the sale and disposal of outbound recyclable materials (called the "Facility ACR") based on an assumed current

Facility ACR of \$103 per Ton. If the Facility ACR goes over \$140 per Ton, the Program Recyclables Fee will increase by \$0.50 for each \$1.00 increase over \$145; If the Facility ACR goes below \$60.00 per Ton, the Program Recyclables Fee will decrease on a dollar for dollar basis, but not below a \$0.00 floor. Applied quarterly.

- c. C&D PROGRAM FEE Different than August draft. As expected, the Committee received strong pushback from Winters. The Negotiating Committee agreed to delete the C&D Program fee in exchange for an increased funding of educational programs:
- d. WINTERS TO FUND EDUCATIONAL PROGRAMS (Sec. 9.1(b)) Different than August draft. Winters Bros. agreed to pay \$6,000 per calendar quarter
- 5. ENVIRONMENTAL Responsibilities will be essentially the same as under the old arrangements, with one major exception: Insurance Because landfills are a likely disposal site for at least some of the HRRA MSW, WB to have HRRA and Participating Municipalities as additional insureds on all insurance policies of all disposal sites prior to disposal at the respective sites. (Sections 15.1 and 18.1) In addition, WB to provide certificates of insurance. Additionally, WB to have HRRA and the Participating Municipalities named as additional insureds on WB's insurance policies. (Section 13.1)
- 6. TRANSFER STATIONS Essentially the same as under the current situation.
 - a. Same 3 Danbury (Section 10.4), Newtown (Section 10.2) and Ridgefield (Section 10.3); Newtown and Ridgefield to Lease their existing Transfer Stations to HRRA, HRRA grants a license to WB to operate the transfer stations. Ridgefield and Newtown have signed off on the terms of the leases (Appendix F and Appendix G.)
 - b. Fair and Equal Access to the Transfer Stations
 - c. Danbury Recycling Center Same 307 White Street; Shelton
 - d. MRF Same:
 - e. Last Minute Change Pages Inspection of each Town transfer station prior to Effective Date, allocation of responsibility for structural issues, before and after Effective Date; remove "Gross" negligence
- 7. NEW COMPUTER SYSTEM Required because Wheelabrator currently maintains the computer system being used (Sec. 10.10)
 - a. HRRA to have real time access to transfer station scale and billing information
 - i. HRRA must have oversight of information to monitor Winters' billing of competitor haulers
 - ii. Important because of the potential conflicts of interest in WB billing its smaller competitor local collectors
- 8. MOST FAVORED TIP FEES (Sec. 7.3)
 - a. Winters not to charge any registered Collector less at the Transfer Stations for waste alleged to have been generated outside the HRRA Region.
 - b. Disincentive for Collectors to inaccurately declare the origin of waste delivered.
- 9. NO COLLECTION OR ACCEPTANCE OF HRRA WASTE OUTSIDE THE AGREEMENT (Sec. 7.4)

- a. If Winters must allocate to HRRA the tonnage of any Acceptable Solid Waste accepted or collected in violation and taken outside the System, Winters to allocate the tonnage to the appropriate Participating Municipality.
- 10. WASTE REDUCTION AND MATERIAL RECOVERY CENTER (Sec. 10.6)
 - a. "Super MRF" picks recyclables from MSW
 - b. HRRA to support for permit application
 - c. Contained in Winters' proposal
- 11. ANAEROBIC DIGESTER for organic wastes
 - a. HRRA to support Winters' expressed intention

Motion – M. Knickerbocker, second by J. Urice (read by R. Metzler) **Vote:** Abstentions – D. Lowe. D. Lowe expressed for the record his abstention was due to being newly elected and was not involved in the negotiations prior to this meeting and vote. Remaining in favor. (96 yes votes.)

Action by the Members:

The Housatonic Resources Recovery Authority ("HRRA") taken by a vote of the Members at a meeting duly called and held on January 11, 2018 at the Brookfield, Connecticut.

RESOLVED, that HRRA be and it hereby is authorized to enter into a certain Regional Solid Waste and Recycling System Agreement (the "Regional Agreement") with Winters Bros. Transfer Stations of CT, LLC ("Winters Bros.") in form and substance substantially as presented to this meeting, including certain "change pages" relating to Sections 10.2 and 10.3 thereof relating to the Newtown Transfer Station and the Ridgefield Transfer Station, which Regional Agreement provides for Winters Bros. accept at the Transfer Stations, the White Street Facilities or the MRF, as those terms are defined therein, and dispose of or process and sell, as applicable deliveries by Collectors of all amounts of HRRA Acceptable Solid Waste at its sole cost and expense, all in the manner as set forth in Articles III, IV and V and as otherwise provided in the Regional Agreement; and

RESOLVED, that HRRA be and it hereby is authorized to enter into certain Municipal Regional Solid Waste and Recycling System Agreements (each a "Municipal Agreement") with each of HRRA's municipal Members that seeks to become "Participating Municipality" in the form and substance substantially as set forth in <u>Appendix D</u> to the Regional Agreement, which Municipal Agreements set forth the respective responsibilities of the Participating Municipalities, on one hand, and of HRRA on the other, in connection with the operation of the HRRA System as defined in the Municipal Agreement; and

RESOLVED, that HRRA be and it hereby is authorized to enter into a Real Estate Lease with the Town of Newtown (the "Newtown Real Estate Lease") in form and substance substantially as set forth in <u>Appendix F</u> to the Regional Agreement and a Transfer Station Lease with the Town of Ridgefield (the "Ridgefield Transfer Station Lease") in form and substance substantially as set forth in <u>Appendix G</u> to the Regional Agreement; and

RESOLVED, that each of the officers of HRRA be and they hereby are, authorized to execute the Regional Agreement on behalf of HRRA as soon as reasonably practicable; and

RESOLVED, that each of the officers of HRRA be and they hereby are, authorized to execute a Municipal Agreement with each municipal member of HRRA as soon as reasonably practicable after any such municipal member of HRRA presents such a Municipal Agreement to HRRA executed by such municipal member; and

BE IT FURTHER RESOLVED, that each of the officers of HRRA be and they hereby are, authorized to execute the Newtown Real Estate Lease and the Ridgefield Transfer Station Lease on behalf of HRRA as soon as reasonably practicable.

Adjournment:

On a motion by M. Knickerbocker, second by J. Urice, the meeting was adjourned at 12:32 p.m. **Vote**: All in favor of adjournment. (98 yes votes.)

Respectfully submitted,

Tiffany Carlson Administrative Assistant